



# REGIONAL INTERNSHIP WORKING GROUP

DR AARON O, DR ALANI T, DR TONY H,  
DR KUNHEE P, DR REVITE K, DR ROB C, DR BERLIN K

MHMS KIRIBATI, SOLOMON IS, TUVALU (DR NESE), VANUATU,  
WHO, SPC, FNU

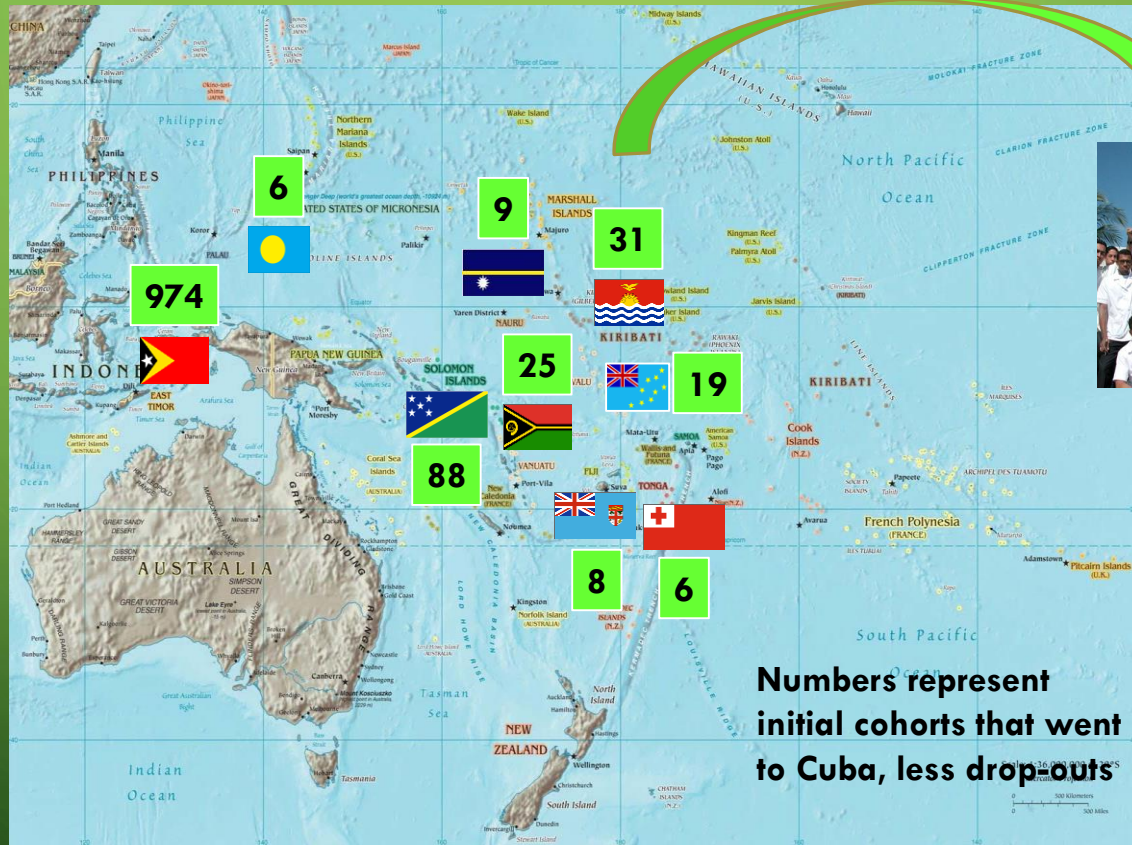
**MEETING IN SUVA, 29-30 MARCH 2016**



# Historical Background

- Previously ~level playing field for undergraduate and post-graduate medical training
  - Mainly FSMed and UPNG
  - Smaller numbers via Australian, NZ, other universities
- New players emerging:
  - Umanand Prasad Medical School (UPMS), University of Fiji
  - *Escuela Latino-Americana de Medicina*, Cuba
  - I-Shou and other universities, Taiwan
  - Oceania University of Medicine (OUM), Samoa
  - Others (China, Russia, Morocco, DWU Madang, etc.)

# Increasing prominence of Cuba as a trainer of doctors in the region



Numbers represent initial cohorts that went to Cuba, less drop-outs

# Cuban Health System

## Many good achievements

- Av life expectancy 77 years
- IMR 6.0, U5MR 7.7 per 1,000

## Medical workforce

- Low salaries (~USD 150/month) → high doctor-to-population ratio
- Highly (sub-)specialised → domestic redundancy → work with Cuban Medical Brigade overseas

## Undergraduate medical training

- Strong community medicine and humanitarian focus
- Differences in burden of disease, e.g. no malaria, little TB
- Highly theoretical, short on practical skills

**PIC graduates trained in one system to work in another**



# Response of MOHs in Pacific

- Created new Internship Programs
  - Kiribati – 2013 (from scratch)
  - Vanuatu – 2015 (from “work experience” model  
→ more structured)
- Reviewed / revised current Internship Program
  - Solomon Islands – 2014
- Joined existing Internship Program
  - Tuvalu – 2015 (KITP)

All have Bridging Programs (i.e. pre-internship)

# Regional Internship Working Group

## Objectives of March Meeting

- Share and examine experiences with the integration and deployment of foreign trained medical graduate (FTMG)\*
- Generate lessons and recommendations for PICs on approaches to integration

\* “Foreign” = Medical graduates who have studied outside the traditional institutions serving the Pacific, usually not in English Language

## Objectives ...

- Consider whether a Pacific Regional Internship Standard is needed, i.e. for accreditation and recognition
  - If so, how might we go about that?
- Discuss country plans for deployment of FMTG post-internship

Formal written report to follow

# Discussion based on experience with initial cohorts of returning graduates

2013 – Kiribati (18 Cuba + 3 FNU)

First cohort starting to approach completion, → evaluation

2014 – Solomon Islands (23 Cuba + 7 FNU)

2015 – Vanuatu (18 Cuba),  
Tuvalu (8 Cuba)

First KITP cohort  
with supervisors





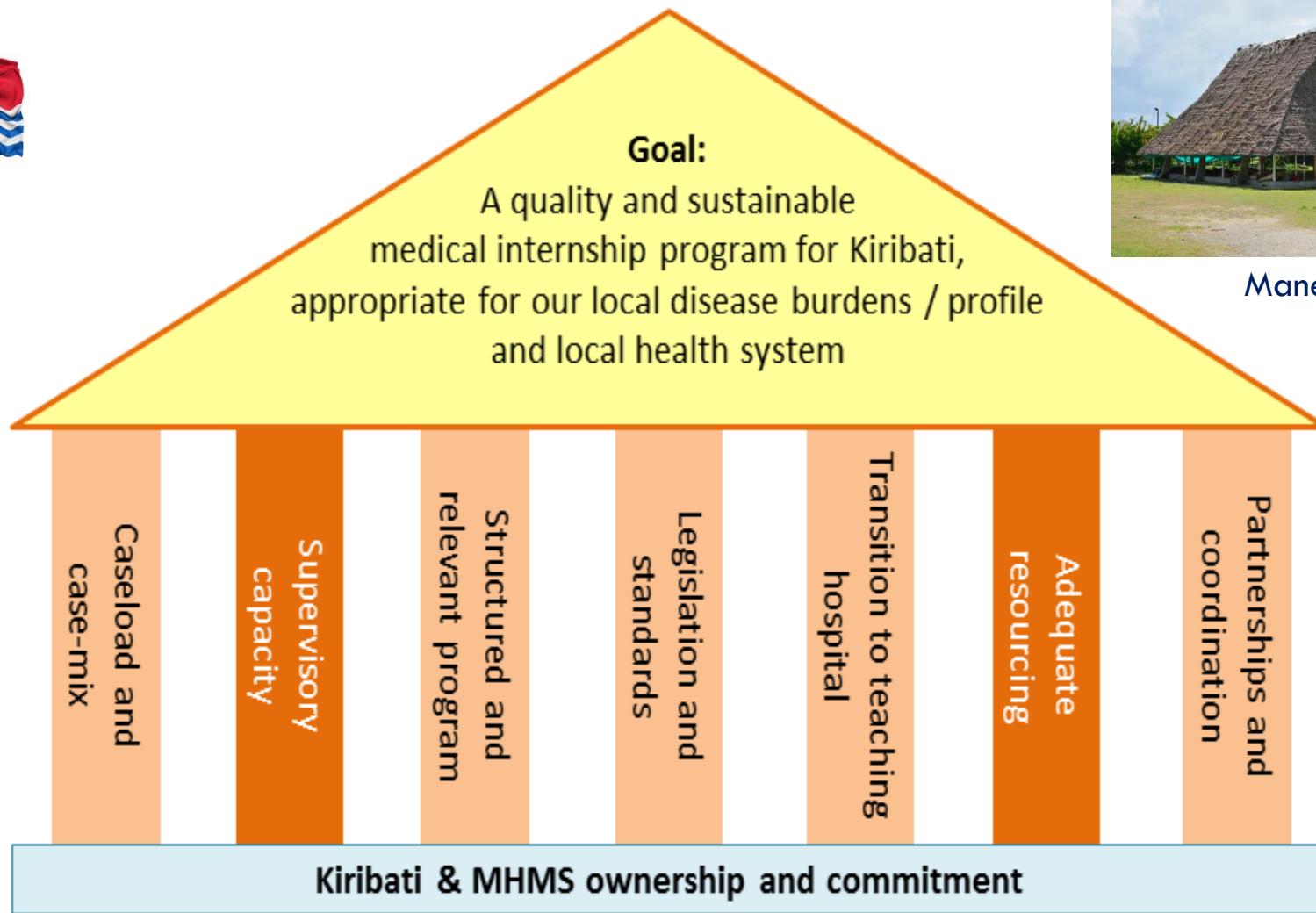



# **12 PRINCIPLES FOR IMPLEMENTING INTERNSHIP PROGRAMS, AND SYSTEM REQUIREMENTS**


ISSUES AND RECOMMENDATIONS



Maneaba



 = MHMS capacity and management in place

 = Interim external support needed

# 1. CASE LOAD AND CASE MIX

Internship Programs must be undertaken at a health facility that has a adequate case load and case mix

e.g. 1 or more admissions per specialty per day for an attachment of 3 months

## 2. SUPERVISORY CAPACITY

Interns must have adequate supervision at all times during the structured Bridging Program and Internship

e.g. minimum of 1 MMed graduate in each discipline

Support to Supervisors

Clinical / Medical education workshops and CPD

Supervisor : Student ratio at least 1:4

(Consultants, Registrars)

Supplementary role of visiting specialists

Importance of pastoral support

(life will come up with some challenges)

# 3. MINIMUM CORE SPECIALTIES

Core clinical specialties (integrated public health content)

- Medicine
- Obstetrics and Gynaecology (O&G)
- Paediatrics
- General and Orthopaedic Surgery

(All subject to minimum case load principle)

Special topics

- Anaesthesia and Transport Medicine
- Ophthalmology
- Emergency Department (on call 1:4)



## 4. BALANCE BETWEEN TIME-BASED AND COMPETENCY-BASED APPROACHES

Agreed list of competencies

Safe to practise → full medical registration

Able to work semi-autonomously in rural or outer island primary care setting in partnership with other HCWs

Compatible with future postgraduate study

Evolving standard = Bridging Program + 2 years

... even if top performing candidates can achieve and demonstrate required knowledge and skills sooner

# Appropriate sequencing

Duration varies according to pre-assessment, language of instruction at medical school, etc.

Consistent content and approach for Internship Program proper, for all interns

Pre-internship  
(bridging)  
program

**Core clinical blocks  
and rotations**

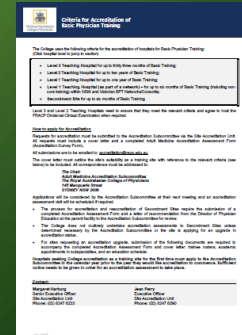
**Primary  
care**

Public  
Health

# 5. TEACHING FACILITY

(i.e. minimum teaching hospital standards)

- ✓ Appropriate supervisor ratio
- ✓ Case load / case mix needed to achieve competencies
- ✓ Resource Centre / Library / on-line access (e.g. POLHN)
- ✓ Quality Assurance processes (clinical audits, clinical outcome surveillance, independent external assessors, etc.)
- ✓ Practice Policies (Infection Control, OH&S, needle stick protocol)
- ✓ Outpatient / Emergency Department
- ✓ Diagnostic Services (Lab/X-Ray)





# 6. INCLUSION OF SHORT COURSES

Discipline	Core Short Courses	
Medicine	ACLS	Advanced Cardiac Life Support
Paediatrics	APLS	Advanced Paediatric Life Support
O&G	EmONC	Emergency Obstetric and Neonatal Care
Surgery	PTC	Primary Trauma Care
Anaesthesia	EPM	Essential Pain Management

Intern feedback: participation in short courses boosts confidence in demanding or complex clinical settings

# 7. ADDITIONAL INTEGRATIVE CONTENT

## Primary Care

- After main clinical rotations
- Applying / integrating clinical skills in community setting

## Public Health

- Underpins approach to clinical rotations
- Program attachments during or right after internship

## Research (Fiji, KITP; starting in Vanuatu)

- Must be practical, operational, relevant to practice
- Possible tension between community vs hospital epidemiology focus

# 8. LEGISLATION AND STANDARDS

## Legislation/Policy

- Need a clear definition of the interns' position, remuneration package and responsibilities within the national workforce structure

## Remediation Policy

- i.e. if the Intern does not satisfy the requirements to achieve registration within maximum agreed time

**Commissioning, training,  
accreditation and integration of  
medical (and other) graduates**

**Role delineation  
and models of care**

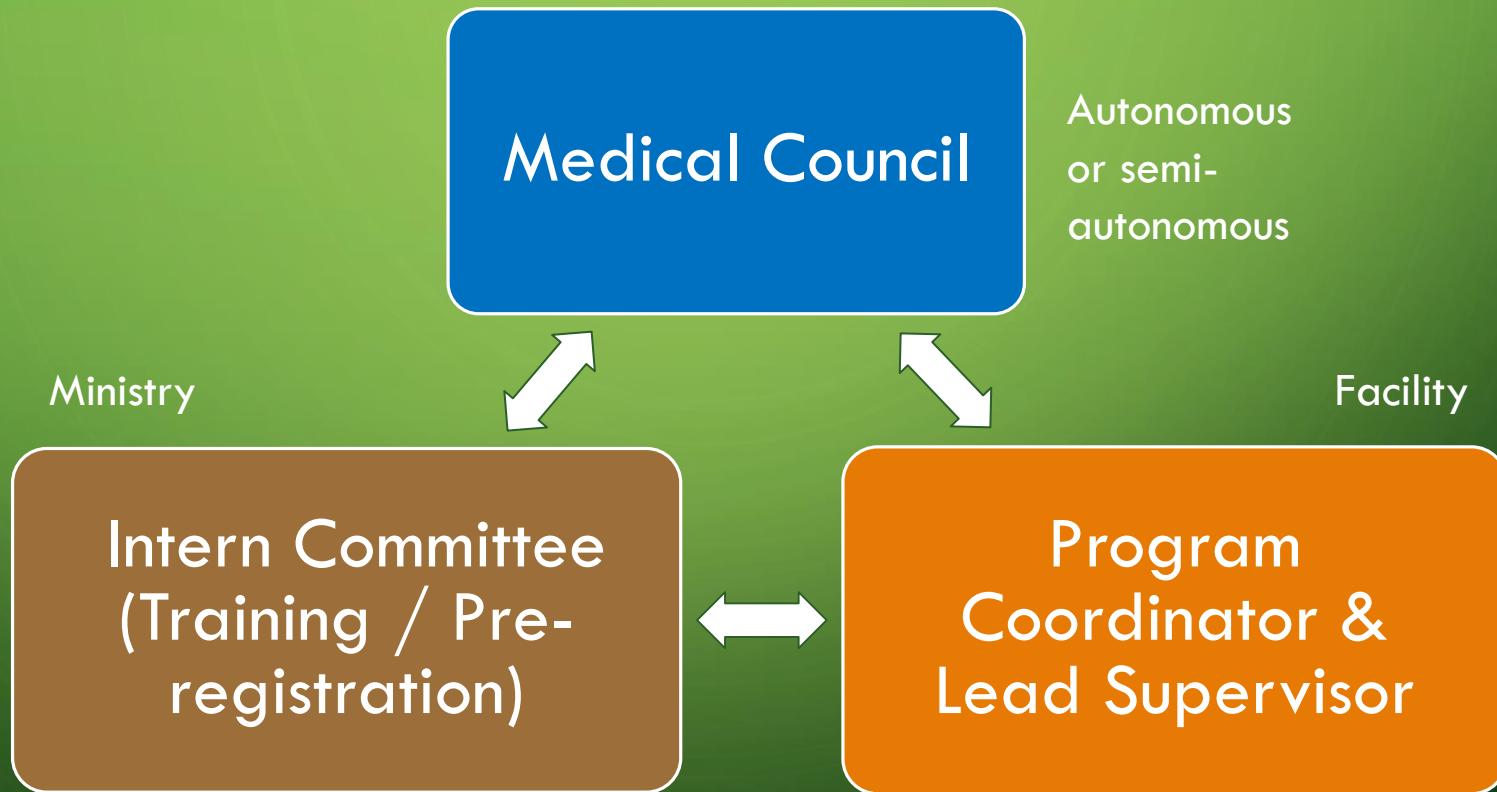
**Basis for  
dialogue  
with  
scholarship  
sources**

**PICs:  
<50% to >75%  
of THE allocated  
to HR costs**

**Costed  
national  
HRH Plan**

**NHSP &  
financing  
options**

# 9. LINKS BETWEEN PROGRAM MANAGEMENT, REGULATORY STRUCTURES



# 10. ACADEMIC ACCREDITATION

i.e. Internship as a pre-requisite for further study

Can be:

- One-by-one by individual academic institutions for entry into their postgraduate study programs:
  - FNU, NUS, UoF, UPNG, Cuba, etc.
- Regional Accreditation:
  - e.g. SPC  
Educational Quality and Assessment Program (EQAP)  
Public Health Division (PHD)

# 11. DEPLOYMENT PLANS FOR INTERNS

It is important that deployment plans and career pathways are shared with interns because it provides a clear indication that the Internship is a necessary stepping stone in the pathway of one's medical career

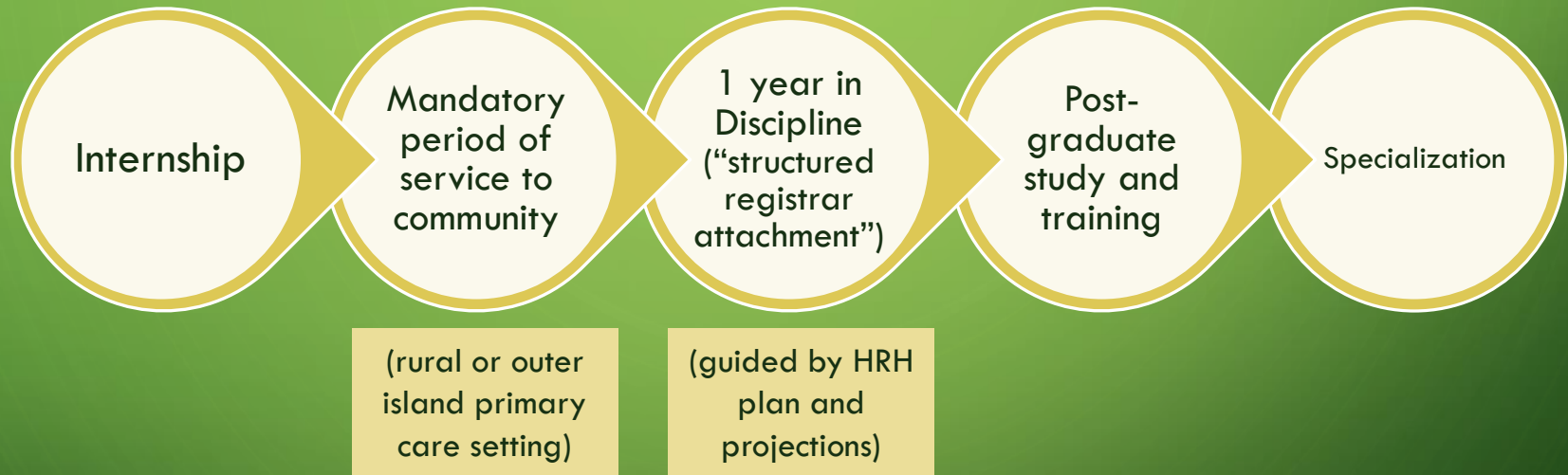
It is possible to avoid a two-system approach

i.e. accommodate differences between FNU/UPNG and FTMGs

Base on National Medical Workforce Plans –

Kiribati, Solomon Islands, Tuvalu and Vanuatu

# Deployment Plan for those proceeding to postgraduate training



Similar model would apply to clinical and non-clinical specialisation, including rural primary care, public health, medical administration



# 12. INCREASE FORMAL COLLABORATION BETWEEN UNDERGRADUATE TRAINING & INTERNSHIP PROGRAMS

May be feasible to undertake final year (or even two) of undergraduate training in home country

- Model used in Timor-Leste (Cuba/UNTL)
- Also for FNU graduates in Solomon Is

Dialogue needed between programs and medical schools



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# **INTERIM WORKING GROUP RECOMMENDATIONS FOR ENDORSEMENT TO HEADS OF HEALTH MEETING**

## Regional Internship Working Group **Summary recommendations**

1. That a generic Regional Internship Standard be developed to guide the efforts of institutions, Pacific Island countries, Regional and International organizations
2. That the Regional Standard can help PIC health and workforce agencies to approach the Internship in a systematic way, with attention to the 12 factors that contribute to a successful program

## Regional Internship Working Group **Summary recommendations**

3. That Interns (and medical students) are made aware of career pathways, based on national health workforce plans
  
4. That a Regional Accreditation process be explored for the internship programs in the region, as:
  - a) a quality assurance mechanism, and
  - b) a possible stepping stone to regional registration

\* Flexible, not prescriptive, to accommodate the different needs and circumstances in different PICs



Regional Internship Working Group  
**Summary recommendations**

5. We need to write up this experience and publish it in the international literature

e.g. *Human Resources for Health* journal



# Acknowledgements

- MHMS Kiribati, Tuvalu, Solomon Is and Vanuatu

- WHO

- SPC, FNU

