



**COMMITTEE OF REPRESENTATIVES OF GOVERNMENTS AND ADMINISTRATIONS (CRGA)
SUBCOMMITTEE FOR THE STRATEGIC PLAN**

28–29 June 2022

(Suva, Fiji and virtual meeting)

Working Paper 1

AGENDA ITEM NO. 1: CRGA SUBCOMMITTEE FOR THE STRATEGIC PLAN

(Paper presented by the Secretariat)

Paper summary

1. This paper presents an overview of the advisory role of the CRGA Subcommittee for the Strategic Plan (Subcommittee) and shares learnings/reflections for ensuring the continued quality of the Subcommittee.
2. This session invites members of the Subcommittee to nominate and agree a Chair, guided by its principles; and to reaffirm support for fair, balanced and inclusive representation.

Key points

3. The Subcommittee has demonstrated its value as a mechanism that strengthens trust and accountability between members and the Secretariat, enabling members to engage more effectively in steering SPC's direction and priorities.
4. The Subcommittee that oversees the implementation of the 2022–2031 Strategic Plan provides a fair and balanced representation of the Pacific Community's members.

Background

5. The CRGA Subcommittee for the Strategic Plan has played a critical role in providing consistent strategic guidance to the organisation for six years (2016–2021). At CRGA 51 (November 2021), members affirmed the continued role of the Subcommittee in providing guidance to SPC (and endorsed the revised [Pacific Community Governance Compendium](#)¹ in June 2020).
6. The Subcommittee maintains a central role in ensuring the continued relevance and importance of this mechanism to the broader CRGA. Members provide recommendations to the Secretariat on the efficacy of the Subcommittee through pre-meeting briefings, in-session discussions, post-meeting surveys, and via the Chair.
7. The Chair plays a critical role in preparing a relevant meeting agenda as well as to maintain line of sight to Pacific regional policy instruments and architecture to leverage touchpoints for greater efficacy of approaches and resources for the delivery of regional public goods.
8. Pre-meeting briefings: The Secretariat organises pre-meeting briefings with each Subcommittee member to review the agenda, papers and key reports to support preparations for a purposeful meeting. Synthesised feedback is provided to the Chair. These briefings have proved particularly useful to members from smaller member countries and territories, to support the efficacy of Subcommittee meetings.
9. Interactive sessions: These sessions were introduced to provide members with a richer understanding of SPC's work across the breadth of technical areas and to ask questions directly to SPC staff and members involved. These interactive sessions support improved engagement by 'lifting the lid' on our work and brings to life what is presented to members in the annual results report.
10. The 2016–2021 Subcommittee's legacy includes the Mid-Term-Review (including a [Partnership Survey](#)), The [Pacific Community Results Explorer](#), the Capstone Report (see Information Paper 1) and the Strategic Plan 2022–2031 Socialisation Guide. These are important documents that assist accountability of management responses; recognise thought leadership for strategic guidance and assert accessibility and integration of knowledge for the successful implementation of the Strategic Plan.
11. As the Subcommittee evolves with new membership and the monitoring and implementation of the Pacific Community Strategic Plan 2022–2031, it will continue to be guided by the principles and priorities identified in the Pacific Community Strategic Plan and the well-being of the organisation.

¹ See pages 137–139 of the Pacific Community Governance Compendium, 4th edition.

12. Attention is drawn to the importance of maintaining fair, balanced and inclusive participation in the Subcommittee, particularly ensuring smaller member countries and territories derive the fullest possible benefit from the Subcommittee. Attention is also drawn to the potential role of SPC's regional offices in supporting the effective functioning of the Subcommittee.
13. The Chair has a central role in ensuring equal participation and voice of all members during the Subcommittee meetings, and the Secretariat through ensuring that all members have been fully briefed and have equal opportunities to raise key issues and concerns.

Recommendations

14. The CRGA Subcommittee is invited to:
 - i. Nominate and agree a Chair;
 - ii. Note the 2022–2031 Subcommittee members and the agreed Chair and the role of the Subcommittee in ensuring the ongoing relevance and importance of the governance mechanism for members;
 - iii. Reaffirm support for fair, balanced and inclusive participation in the CRGA Subcommittee across the membership.